

## FY 13-14 Budget Phase 1 Reconciliation

November 18, 2013

## FY 13-14 Budget Phase II

## FY 13-14 Budget (October 30, 2013)

\$23.6 million Revenues \$26.6 million Expenses (\$3.0) million Deficit

### FY13-14 Budget Adjustments / Increases

#### Increases:

\$250,000 Medical insurance premiums

\$150,000 OPEB

\$120,000 PARS

\$150,000 BID

\$670,000

#### Adjustments:

- •\$300,000 Workers Comp & OPEB budget did not cover full costs: General Fund 84% (FY 12-13 81%)
- •\$40,000 parking fund (231) cover negative balance

## FY 13-14 Budget Phase II

## Adj. FY 13-14 Budget (November 18, 2013)

\$24.0 million Revenues

\$26.45 million Expenses

(\$2.45) million Deficit

October 30<sup>th</sup>
expense
estimates
prior to full
budget
integration

## Additional FY13-14 Budget Adjustments

#### Revenues:

\$384,000 Motorcycle Revenues

#### Expenses:

- + \$200,000 One-time payment
- + \$25,000 Christmas Parade

(\$375,000) Adjustments

Note: October 30th expenses estimated / Nov. 18th

## FY 12-13 Budget

#### FY 12-13 Adopted Budget

\$ 22,574,000 Revenue <u>26,712,411</u> Expenses

\$ (4,138,411) (Deficit)

\$ 690,000 Employees' Share CalPERS

#### FY 12-13 Adjusted Budget

\$ 22,574,000 Revenue 26,022,411 Expenses

\$ (3,448,411) (Deficit)

Baseline for FY 13-14 Continuation Budget

#### **Projected FY 13-14 Budget (11-Month Actuals)**

\$ 22,000,000 Revenue 26,000,000 Expenses

\$ (4,000,000) (Deficit)

#### **FY 12-13 (12-Month Actuals)**

\$ 23,587,717 Revenue 25,217,636 Expenses

\$ (1,629,919) (Deficit)

#### **One-time Revenues**

\$ 2,496,071 Rugby Plaza 542,300 LA County Property Tax Admin

\$ 3,038,370

## FY 13-14 Continuation Budget

#### **FY 13-14 Continuation Budget**

\$ 22,574,000 Revenue 26,022,411 Expenses

\$ (3,448,411) (Deficit)

#### Phase I - Revenues

\$ 556,000 Police

#### Phase I - Expenses

\$ (86,000) Police (335,000) Public Works (33,000) Parks & Recreation (8,328) Finance (80,141) Administration

\$ (542,469) TOTAL

#### FY 13-14 After Phase I

\$ 23,130,000 Revenue 25,479,942 Expenses

\$ (2,349,942) (Deficit)

#### **REVENUES**

\$ 150,000 AB 109 22,000 Jail Service to Vernon 384,000 Motorcycle Revenues \$ 556,000 TOTAL Police Expenses

#### **EXPENSES**

\$ 230,000 2 Motorcycle Police (182,000) 2 Lieutenant / 1 Captain (40,000) FTE Dispatch / 1 PT (59,000) FTE PEO / 1 PT 50,000 Management Analyst 20,000 Intern \$ 19,000

(75,000) Overtime (30,000) Supplies

\$ (105,000)

\$ (86,000) TOTAL Police Expenses

\$ 642,000 Net Impact

\$ 87,000 LA Impact Grant in FY 12-13

#### FY 13-14 After Phase I

\$ 23,130,000 Revenue 25,479,942 Expenses

\$ (2,349,942) (Deficit)

#### **Cost Adjustments**

#### FY 13-14 After Phase I & Adjustments

\$ 23,976,400 Revenue <u>26,470,041</u> Expenses

\$ (2,493,641) (Deficit)

#### Revenues

1,000,000 Transfers (CalPERS)

73,400 Revenue Increases

(227,000) Home Depot / Curacao

\$ 846,400

#### **Expenses**

\$ 139,132 Medical

150,000 OPEB

158,967 PARS

150,000 BID

200,000 One-time payment

25,000 X-Mas Parade

167,000 Net Budget Adjustments

\$ 990,099

#### FY 13-14 After Phase I & Adjustments

```
$ 23,976,400 Revenue

26,470,041 Expenses
```

\$ (2,493,641) (Deficit)

#### FY 14-15 Cost Increases

```
$ 150,000 Medical
150,000 OPEB
(200,000) One-time payment
200,000 Budget Adjustments
$ 300,000
```

#### FY 14-15 Projected Deficit

```
$ 23,976,400 Revenue
26,770,041 Expenses
```

\$ (2,793,641) (Deficit)

## **Decision Timeframe**

**December:** 

City Council

Policy

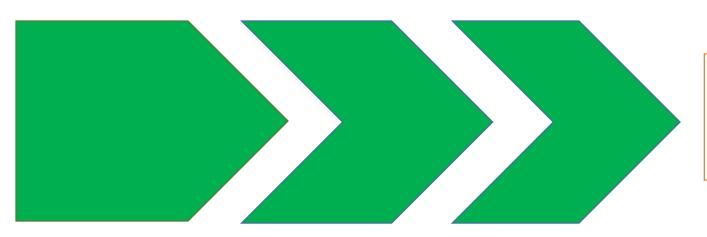
Direction

Jan – March: April – June:

Bargaining

**Unit Dialogue** 

**Implementation** 



FY 14-15 **Budget Adoption** 

## **General Fund Reserves**

June 30, 2012 Audit \$6.8 million Working capital
\$1.0 million Capital projects

\$3.1 million Arbitrage rebate (restricted)\*

\$10.9 million June 30, 2012

(\$1.7 million) FY 12-13 deficit

(\$2.5 million) FY 13-14 deficit

(\$1.0 million) FY 13-14 payouts

Est. \$5.7 million June 30, 2014

## \$5-6 million working capital requirement

- \$3 million = 45 days operating cash
- 18-24 months deficit spending

<sup>\*</sup> Assumes sale of Southland Steel & release of monies into reserves

# Goal: \$2.8 Million (revised from \$3.0 million) Approved (11-4-13)

- ■\$250,000 Waste Hauler Franchise Fees
  - 5% to 15% franchise fee
- ■\$100,000 LED Installation Energy Savings
- 1. \$400,000 in contract savings
  - Street sweeping contract (June 30, 2016)
- 2. \$100,000 past due parking surcharge
- 3. \$250,000 Operational Efficiency
  - \$250,000 Fleet Management
- 4. \$250,000 Medical costs
  - **\$250,000** current / \$100,000 retirees

~50%: \$1,350,000

## Phase II - Continued

## Target \$500,000 to \$1.5 million

- Workforce Reductions / Level of Service
  - Staff reductions (attrition & retirement)
  - Outsourcing

## 171 Total FT Employees (FY13-14) Avg. Employee Costs

- Avg. (sworn) Safety:
  - \$95,000 salary / \$150,000 w/benefits
  - 52% of total salary costs
- Avg. (non-sworn) Municipal:
  - \$62,000 salary / \$91,000 w/benefits
  - 48% of total salary costs

LA County Pension Tax Lawsuit:

\$1.0 to \$1.5 million

Timing & outcome of lawsuit impacts workforce reductions

Workforce Reduction (Attrition & Retirement)

\$500,000: 4 to 6

\$1,500,000: 10 - 18

## FY 13-14 Revenues

#### **General Fund Revenues**

\* FY 13-14: \$230,000 sales tax rebate to Home Depot & Curacao

	DESCRIPTION	FY 11-12 Budget	FY 11-12 (12 Month)	FY 12-13 Budget	FY 12-13 (12 Month)	FY 13-14 Budget
	TAXES					
1	Property Tax	\$5,566,800	\$ 5,546,246	\$5,545,000	\$5,661,459	\$5,600,000
2	Sales and Use Tax	5,500,000	4,942,313	5,742,521	5,835,503	5,570,000
3	Franchise Tax	575,000	552,877	600,000	579,184	600,000
4	Utility Users Tax (UUT)	5,500,000	4,942,770	5,300,000	5,589,395	5,500,000
5	Public Safety Augmentation	130,000	119,061	100,000	142,544	100,000
6	Transient Occupancy Tax (TOT)	38,000	46,922	40,000	48,255	40,000
7	Property Transfer Tax	35,000	38,905	35,000	71,718	35,000
		\$17,344,800	\$16,189,093	\$17,362,521	\$17,928,057	\$17,445,000
	LIGENOE & DEDMITO	<b>#4 700 000</b>	<b>4.740.000</b>	<b>#4</b> 000 000	<b>04 075 000</b>	<b>\$4</b> 000 000
	LICENSE & PERMITS	\$1,792,000	\$ 1,719,296	\$1,669,000	\$1,675,209	\$1,669,000
	CHARGES FOR SERVICES	\$919,500	\$860,869	\$773,000	\$982,233	\$983,000
	FINES & FORFEITURES	\$1,740,000	\$1,728,671	\$1,625,000	\$1,496,721	\$ 1,884,000
	INTEREST & RENTAL INCOM	\$250,000	\$234,976	\$240,000	\$138,814	\$240,000
	OTHER REVENUE	\$599,029	\$379,487	\$354,429	\$452,727	\$354,429
	DIRECT REVENUES	\$22,645,329	\$21,112,393	\$ 22,023,950	\$22,673,761	\$ 22,575,429
	TRANSFERS IN	\$ 1,669,870	\$ 400,975	\$ 551,000	\$ 913,896	\$ 1,401,000
	One Time Revenue				\$ 3,037,431	\$ -
	TOTAL REVENUES	\$24,315,199	\$21,513,368	\$ 22,574,950	\$26,625,088	\$ 23,976,429